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#### **Safe and Strong Communities Select Committee**

Tuesday, 11 December 2018

9.30 am

Oak Room, County Buildings, Stafford

**NB**. Members are requested to ensure that their Laptops/Tablets are fully charged before the meeting

John Tradewell Director of Strategy, Governance and Change 3 December 2018

#### AGENDA

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1.	Apo	logies

2. **Declarations of Interest** 

3. Minutes of the previous meeting held on 8 November 2018 (Pages 1 - 6)

4. Care Home Quality Assurance Data (Including the role of Healthwatch in the Quality Assurance Process)

(Pages 7 - 10)

Report of the Deputy Leader and Cabinet Member for Health, Care and Wellbeing

5. Edge of Care Inquiry - Executive Response

(Pages 11 - 18)

Report of the Scrutiny Support Officer

6. Review of Elective Home Education - Executive Response Action
Plan

(Pages 19 - 26)

Report of the Scrutiny Support Officer

7. Work Programme

(Pages 27 - 36)

#### 8. Exclusion of the Public

The Chairman to move:-

"That the public be excluded from the meeting for the following items of business which involve the likely disclosure of exempt information as defined in the paragraphs of Schedule 12A (as amended) of the Local Government Act 1972 indicated below".

#### **Part Two**

(All reports in this section are exempt)

#### 9. Children & Families Transformation

(exemption paragraph 4)

Presentation of the Cabinet Member for Children and Young People

#### 10. DoLS Briefing

(exemption paragraph 5)

Oral Briefing of the Deputy Leader and Cabinet Member for Health, Care and Wellbeing

#### **Committee Membership**

Ann Beech Jason Jones
Mike Davies Natasha Pullen
John Francis (Chairman) Paul Snape

Syed Hussain Conor Wileman (Vice-Chairman)

Trevor Johnson Mike Worthington

#### Note for Members of the Press and Public

#### **Filming of Meetings**

The Open (public) section of this meeting may be filmed for live or later broadcasting or other use, and, if you are at the meeting, you may be filmed, and are deemed to have agreed to being filmed and to the use of the recording for broadcast and/or other purposes.

#### **Recording by Press and Public**

Recording (including by the use of social media) by the Press and Public is permitted from the public seating area provided it does not, in the opinion of the chairman, disrupt the meeting.

**Scrutiny and Support Manager:** Tina Gould Tel: (01785) 276148

# Minutes of the Safe and Strong Communities Select Committee Meeting held on 8 November 2018

Present: John Francis (Chairman)

#### **Attendance**

Ann Beech Jason Jones Mike Davies Paul Snape

Sved Hussain Conor Wileman (Vice-Chairman)

Trevor Johnson

Also in attendance: Gill Burnett and Mark Sutton

**Apologies:** Natasha Pullen and Mike Worthington

**PART ONE** 

#### 27. Declarations of Interest

There were none at this meeting.

# 28. Minutes of the Safe & Strong Communities Select Committee meeting held on 3 September 2018

**RESOLVED** – That the minutes of the Safe and Strong Communities Select Committee held on 3 September 2018 be confirmed and signed by the Chairman.

# 29. Children and Young People who go Missing from Home and Care in Staffordshire

(Liz Mellor, Children's Commissioning Development Manager and Nigel Sargeant, Catch 22, in attendance for this item.)

Prior to September 2017, Children who go Missing from Home Services had been delivered by Staffordshire County Council, Families First and Brighter Futures. Whilst there had been a high quality of practice, in some areas this had created an inconsistency in the model of service, quality, reporting methods and challenges for other partners across the sector, such as Police, Schools, Health and other providers. In 2017 Catch 22 were commissioned by Staffordshire County Council, Stoke City Council and the Office of the Police and Crime Commissioner, to deliver Child Sexual Exploitation (CSE) and Missing Services across Staffordshire and Stoke-on-Trent. The first year of operation had focussed on transitioning to the new delivery models, gathering baseline data and working with partners to ensure consistency, protecting and safeguarding children at risk.

The Select Committee received data provided by both the County Council and Catch 22 which reflected the current transition period. Members received details of Catch 22's

working arrangements. Catch 22 had completed between 70-80% of missing person interviews whilst the national average was 38%. Interviews for missing episodes were given to all children suffering an episode who were resident in Staffordshire, including those who were placed by other local authorities (LAs) in Staffordshire care homes. The Catch 22 team had a good record of building a rapport and relationship with those at risk of episodes to help reduce this risk.

Where a child went missing from home permission had to be given by the parent and social worker to allow the Catch 22 team to undertake an interview. This sometimes presented problems for the team when parents refused to give permission. Where this happened the team would work to try and establish the reasons for this referral and work to ameliorate them.

Examples of successful work was shared with the Select Committee. Members heard that whilst every effort was made to interview a child within 72 hours of an episode, this was not always possible. They had been commissioned to ensure interviews were completed within a 14 day deadline and this was achieved. In some instances the interview would relate to more than one episode. Catch 22 always represented the voice of the child.

Members were informed that the way in which the Police categorised missing episodes had changed, with the category "absent" no longer being used and therefore many more incidents being classed as "missing". This had resulted in a rise in the number of missing episodes reported. Members also noted the high number of missing episodes in Stoke-on-Trent and were informed that the majority of episodes in this area were children and young people missing from home rather than from care, and in general these tended to be higher volume but lower risk episodes. Members were informed that the high number of missing episodes in Tamworth related to children going missing from a care home.

Catch 22's success measures were outlined in their contract with the Council. The measures were around reducing risk and worked with a matrix similar to that used for CSE, identifying cases as high, medium or low risk. There was an estimated combined cost of between £2000.00 and £3000.00 per episode, which included the cost to the Police, Social Services, Catch 22 and other partners. The most prevalent age group for missing episodes was between 14-15 years.

Members were pleased to note that Catch 22 had performed well in its first year of delivery and had demonstrated commitment and enthusiasm to improving the lives of vulnerable children and young people across Staffordshire and Stoke-on-Trent. In particular they noted that Catch 22 had quickly adapted to working with the complex local arrangements within Staffordshire, although there remained further work to be done. The work with Staffordshire looked after children placed out of the area was less consistent. Members heard that ideally all LAs would offer the missing episode interview service offered by Staffordshire to those resident in their authority. However many other LAs did not offer this service. There was also inconsistency with reporting back to the Authority placing the young person and work was currently underway to establish the variation in practice before this could be addressed.

The Select Committee asked whether the ICT systems used by Catch 22 were synchronised with those used by the County Council. The first four months of the new contract had worked towards building a bespoke system for Staffordshire. Although it was unable to "speak" to the Council's IT system, the data would enable appropriate analysis. There would also be some areas of non-correlation where work was undertaken with young people from outside of the County but placed in Staffordshire care homes.

Members congratulated the Officers and Cabinet Member on the successes of the new contract so far. They requested a further report in six months to identify progress made.

**RESOLVED** – That a progress report on the Catch 22 contract to provide Missing Services be brought to the Select Committee in six months time.

#### 30. Trading Standards, Rogue Traders & Doorstep Crime

(Trish Caldwell, County Commissioner Regulatory Services & Community Safety and Brandon Cook, Public Protection Team Lead, in attendance for this item.)

The Select Committee received a presentation which outlined the work of Trading Standards from a safeguarding perspective. The work was intelligence led with a budget of £1.9m and included:

- protecting vulnerable adults from scams and rogue traders;
- prosecuting fraudsters and doorstep criminals;
- protecting children from age restricted products;
- safety from dangerous goods, e.g. electrical, cosmetics and toys;
- animal health and welfare, supporting farmers to sustain safe and traceable food. This included work on bovine tuberculosis and foot and mouth disease;
- ensuring food is described correctly and with safe ingredients, in particular the issues around allergens;
- · removing dangerous counterfeit products from sale; and
- supporting business and policing a fair and competitive trade environment.

During 2017/18 Staffordshire Trading Standards received details of 61 scam victims in Staffordshire identified by partners, and undertook 46 interventions. It was anticipated that the Service had saved scam victims £47,167. Members also received detail of referrals from National Trading Standards, the national association that brought together trading standards representatives from England and Wales to prioritise, fund and coordinate national and regional enforcement cases. Details of recent prosecution cases were also shared with Members along with details of work to claim back proceeds of crime and the process this involved.

Members noted that Trading Standards ran a 24 hour, seven days a week rapid response team to tackle issues appropriately. The length of any investigation and/or prosecution was dependent on the nature of the issue under investigation. On the whole Trading Standards had one year to complete any investigation, however Court proceedings could lengthen the process significantly.

The County Council's legal services supported Trading Standards in their work as required, although they are a traded service and therefore this support was paid for from

the Trading Standard's budget. Examples of cases were shared where further legal/barrister representation had been required and in these instances a request for further funding was usually made. The most recent case of this type had been the successful prosecution of Ecoseal, where the Court had awarded the Council their costs, although the process in recouping these would be lengthy.

**RESOLVED** – That a report be brought in twelve months' time to inform the Select Committee of service provision and outcomes.

#### 31. Deprivation of Liberty Safeguards

( Peter Hampton, Adult Safeguarding Manager, in attendance for this item.)

The Deprivation of Liberty Safeguards (DoLS) provide protection for the most vulnerable people living in residential homes, nursing homes or hospital environments. The safeguards enshrine in law the requirement that care will always be provided in a way that is consistent with the human rights of people lacking capacity, who are not otherwise protected or safeguarded through the use of the Mental Health Act or Court of Protection powers. Referrals for DoLS had steadily risen up until March 2014, and had significantly risen since the Supreme Court judgement on P verses Cheshire West and Chester Council. DoLS application data indicated that assessments had risen from 69 in 2009-2010 to 2927 in 2017-2018.

As a response to the nationwide surge in DoLS referrals the Department of Health provided a grant in 2015/16, which in Staffordshire amounted to £377,000. This enabled the Council to commission assessments through a social work agency and the backlog of outstanding assessments was kept to a minimum. However this grant had not continued into 2016/17.

The NHS had funded the Mental Health Assessors (MHA) since 2009. MHAs complete part of the DoLS assessment process, however CCGs had indicated that they did not intend to continue this funding. Having sought legal advice it has been confirmed that the Council is responsible for funding this assessment. A commissioning process is currently being identified to support this for 2019/2020. The cost of these assessments is not clear but is anticipated to be in the region of £130,000 per annum. This has been built into the Medium Term Financial Strategy (MTFS) as a cost pressure.

Members were informed that there had been 227,400 applications for DoLS received during 2017/18, with almost three quarters of these relating to people aged 75 years and over. This represented a 4.7% increase on the 2016/17 figures. There were more DoLS applications received than were completed during 2017/18.

Analysis of the 2017/18 data showed a wide variation across the country in the volume of DoLS applications, their outcomes and how they were administered. The Association of Directors of Adult Social Services (ADASS) issued a guidance note in November 2014 which looked at a prioritisation process to identify the risk and complexity of DoLS applications. Staffordshire used a prioritisation tool to classify applications into three bands; high, medium and low priority. Cabinet considered this issue in 2016 and agreed a focus on high priority cases for assessment, with an appreciation that this may result in all other applications not being assessed. Members were informed that the Local

Government and Social Care Ombudsman had raised a concern about DoLS that was currently being investigated. This might have implications for Staffordshire's prioritisation approach.

In March 2017 the Law Commission published a report and draft bill which put forward proposals to change the legal framework for Deprivation of Liberty. Proposed legislation was introduced in July 2018 (currently in committee stage in the House of Lords) with an expected implementation date of April 2020. The new legislation proposed a change to responsibility for Dols. Currently the County Council was the supervisory body for all Staffordshire (excluding Stoke) DoLS. The new legislation proposed that in future responsible bodies for DoLS would be the Local Authority, CCGs and Trust Boards of hospitals.

Members heard that the number of assessments undertaken was good in relation to the resource available. Other authorities differed in the amount of resource provided and in the number of referrals received. Members had concerns that there was a potential for significant cost implications from legal challenges, particularly in light of the current Ombudsman case, and suggested that the Cabinet should consider again whether the resource allocation for DoLS was appropriate.

**RESOLVED** – That the Cabinet Support Member, Adult Safeguarding, take back to Cabinet the Select Committee's request that they consider again the DoLS resource allocation and prioritisation approach, particularly in light of the Ombudsman case.

#### 32. Work Programme

The Select Committee received details of their current work programme.

**RESOLVED** – That the work programme be noted.

#### 33. Exclusion of the Public

**RESOLVED** - That the public be excluded from the meeting for the following items of business which involve the likely disclosure of exempt information as defined in the paragraphs of Part 1 of Schedule 12A of the Local Government Act 1972 indicated below

#### **PART TWO**

The Committee then proceeded to consider reports on the following issues:

#### 34. Exempt Minutes

**RESOLVED** – That the exempt minutes of the Safe and Strong Communities Select Committee held on 3 September 2018 be confirmed and signed by the Chairman.

Chairman

Local Members' Interest N/A

#### Safe and Strong Select Committee - Tuesday 11 December 2018

# Care Home Quality Assurance Data (Including the role of Healthwatch in the Quality Assurance Process)

#### Recommendation

1. Note the joint working arrangements for quality assurance and the key activities undertaken

# Report of CIIr Alan White, Deputy Leader and Cabinet Member for Health, Care and Wellbeing

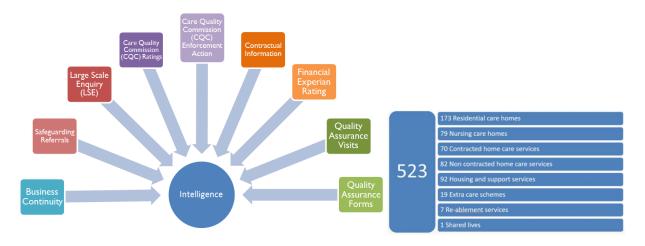
#### **Summary**

The report below outlines improvements in intelligence systems used in quality assurance processes and the joint working arrangements for quality assurance with the Staffordshire Clinical Commissioning Groups (CCG's).

#### Report

#### **Background**

1. The Quality Assurance Team (QAT) collates data from across the health and social care economy for care homes. The team monitor all registered provision in Staffordshire. The county has a large and diverse market with 252 care homes. We are the 2<sup>nd</sup> largest local authority for nursing beds in relation to our comparators.



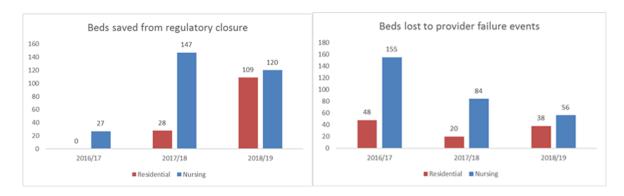
2. There is a joint health and social care risk matrix used for the adult social care market. The QA team manages the tracker and uses the matrix to assign levels of risk to care providers. Risks are reviewed in real time and this is monitored through the monthly multi-agency Quality and Safeguarding Information Sharing Meeting (QSISM). The level of risk determines the subsequent actions from agencies. Local authority QA visits are targeted at risk services with an emphasis on quality improvement. There is a combination of both proactive and reactive visits.

	High	Medium	Low
Care Homes	17.1%	25.8%	57.1%
Care Home - Residential	12.1%	21.4%	66.5%
Care Home - Nursing	27.8%	35.4%	36.7%

- 3. The Council uses a standardised toolkit with care homes to increase consistency and allow like for like reporting. We produce clear action plans for the care home after the visit with prioritised actions. We have an agreed joint toolkit with the NHS for nursing homes and are starting to complete visits together. This reduces duplication for providers; however, capacity issues in the CCG have slowed implementation of this.
- 4. To accompany the action plan, we now send a bespoke set of resources to the care home to help them deliver their action plan which includes a range of information, e.g. fire safety guidance to food and nutrition NICE guidelines to available training courses. These resources are produced from a range of sources such as our Care Market Development team and the NHS. This is to try to support providers in the market to deliver improvements.
- 5. We have a structured follow up process with the expectation that the care home delivers the required improvements within the designated timescales. There has been the introduction of the Quality Improvement Process (QIP). The QIP is a multi—agency approach and focuses on proactive intervention at an earlier stage. The intention is to support providers to improve and escalate those providers reluctant to engage. It dovetails with our established Large Scale Enquiry processes. This process also helps us support providers and try to unblock any barriers they may have.
- 6. The Quality Assurance Form (QAF) process has been further embedded with it now available to anyone including elected members and members of the public and is accessible through our external SCC website. Contact centre colleagues are also trained to raise QAF's. The process is now two ways, so not only can people raise concerns about care homes, but care homes can also raise concerns regarding professionals.
- 7. Work has been completed to improve our ability to identify 'new and emerging' concerns. The QA team have worked with the contact centre to record the safeguarding referrals that come in and use an automated system to flag emerging concerns based on volume, type and size of the service and nature of the referral. There is also a similar system in place to track the volumes and risk levels across the Quality Assurance Forms (QAF's). Both of these systems allow us to target officer visits at emerging risk services and help to prevent them escalating into large scale safeguarding concerns.
- 8. Commissioners receive a monthly dashboard produced by the QA team which tracks trends in the market. This dashboard is interactive and can be used to look at market level data or specific service types. The latest dashboard shows a significant reduction in suspended services and Large Scale Enquiries (LSE's). Staffordshire currently only has two LSE's. The Council produces a dashboard for nursing homes which is used jointly with the CCG's, helping us all to report one version of the truth.
- Staffordshire has on average 10% more services outside of expected quality standards compared to West Midlands and national averages for the whole market. Staffordshire does perform better than the regional and national averages for community services.

However, for care homes Staffordshire has 30% outside of expected standards, with nursing homes of particular concern.

- 10. The number of good services has been increasing steadily over the last two years rising from 55% to 72%. Robust intelligence systems enable us to identify where our risks are. Multi-agency work is allowing us to identify services with quality issues at a much earlier stage. We reduced LSE's from an average of 12 services in LSE per month to 2 over the last two years. 16 services were supported by the Council over the last 12 months to improve e.g. moving from inadequate to requires improvement or having CQC closure action withdrawn. There is often a lag between our intervention and CQC re-inspecting. We expect to see an improving trend in care homes ratings over the coming year.
- 11. Staffordshire is seeing an improving picture regarding provider failure. There is now a multi-agency standard operating procedure in place which outlines how agencies would respond. This procedure evolves through lessons learnt sessions after each failure. Staffordshire is seeing a reduction in beds lost to provider failure from 200 in 2016/17 to 104 in 2017/18. Beds saved from regulatory closure are increasing due to the more proactive Quality Improvement Process (QIP) from 27 in 2016/17 to 175 in 2017/18.



- 12. Healthwatch are a partner at QSISM. They also carry out visits to care homes through their 'Enter and View' powers. Healthwatch share concerns with the quality assurance teams if they arise. The new Chief Executive is keen to improve information sharing further.
- 13. Planned actions to support improvement program:
  - a. Further work is underway to align soft intelligence systems with the NHS with specific focus on Primary Care and hospital admission data.
  - b. The Council and the CCG are jointly funding a new team to support high risk homes and help prevent urgent care homes closures. This will be a team of both nurses and local authority officers. It will give focussed operational support and co-ordinate specialist services as required.
  - c. Strengthening work with our CareMarket Development colleagues to capture training and resources to help providers improve care quality.
  - d. As the number of inadequate services fall, focus our resoicres on those who have been 'requires improvement' to help those services achieve 'good'.

**Link to Strategic Plan** – Joined up approach to Health and Care.

#### **Link to Other Overview and Scrutiny Activity:**

Previous Scrutiny Report presented on 14<sup>th</sup> December 2015:

http://moderngov.staffordshire.gov.uk/documents/s76792/Covering%20Report%20Quality%20of%20Care%20in%20Adult%20Care%20Homes.pdf

#### Additional appendices:

http://moderngov.staffordshire.gov.uk/documents/s76793/Appendix%20A%20for%20Quality%20of%20Care%20in%20Adult%20Residential%20Care%20Homes.pdf

http://moderngov.staffordshire.gov.uk/documents/s76794/Appendix%20B%20CQC%20Fundamental%20Standards.pdf

**Community Impact** – Assessment not required

#### **Contact Officer**

Name and Job Title: Andrew Jepps, Care Commissioning Lead

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Local Members' Interest

#### Safe & Strong Communities Select Committee 11 December 2018

#### **Edge of Care Inquiry - Executive Response**

#### Recommendation

That the Safe and Strong Communities Select Committee consider the Executive response to the final report and recommendations of their Inquiry Group on Edge of Care.

#### Report

#### Report of Scrutiny and Support Officer

#### Reason for recommendation

The investigation by the Inquiry Group considering children on the edge of the care system was completed in September. Their final report and recommendations were considered by the Select Committee at their meeting of 3 September 2018. At that meeting Members agreed the report and recommendations and endorsed their submission to the Cabinet Member for Children and Young People for his Executive response. The Executive response is now attached (appendix A).

#### Report

#### **Background**

The Head of Families First reported to the MTFS Working Group in 2016/17 that there was a projected overspend of £3.5m in the Looked After Children budget. He reported that there were a significant number of initiatives in train to prevent those 'on the cusp of care' from coming into the system and various projects were showing positive outcomes.

Performance figures on the numbers of looked after children and the performance of the Looked after Service area are regularly reported to the Corporate Parenting Panel (non-public meeting). Wider performance is also reported each month to the Children's Improvement Board. However no recent scrutiny had taken place by the Safe and Strong Communities Select Committee.

At the Select Committee meeting of 26 September 2017 Members agreed the scope and terms of reference for this inquiry.

The Group held an inquiry session on 30 January to consider the work already undertaken around children on the edge of the care system, current services and commissioning, proposed new developments and local member feedback. They held further meetings to

address queries and gather information, submitting their final report and recommendations to the 3 September Select Committee for their consideration.

#### **Summary**

Following the Select Committee's endorsement of the Inquiry report and recommendations they were submitted to the Cabinet Member for Children and Young People. His Executive response is now attached.

#### **Next Steps**

The Select Committee need to consider the Cabinet Member's response to the Inquiry report and recommendations and how they will monitor the agreed actions.

#### Link to the Strategic Plan

Ensure Children and Families have a network of support to help manage their own problems and stay safe and well.

#### **Implications**

The equalities and legal; resource and value for money; and risk implications are set out in the attached report.

#### **Contact Officer**

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#### Appendices/Background papers

• Executive Response to the Edge of Care Final Report and Recommendations

# Safe and Strong Select Committees Date 11 December 2018

	Recommendation	Proposed action (or action already taken)	Lead Member/Officer	Deadline
No. 1	In order to recognise the issues, current and clear data needs to be available to enable co-existing factors for assessment to be established both for the inquiry and for the development of the wider Council strategy. We therefore request a comparative set of 2017/18 data relating to that headed "Understanding the problem" (page 12), from the TSU, to enable the Select Committee to draw comparisons with the 2015/16 figures.	The information provided was the validated annual statutory return information which inevitably involves a 'time gap'. However, the service do have current data available that is used to inform service planning including the Children's System Transformation planning.  2017/2018 data can be provided to the Safe & Strong Select Committee when available.  The most recent invalidated information will be sent with the response	BIDT	1 <sup>st</sup> October 2018
2	The One Front Door project is rolled out swiftly throughout Staffordshire to ensure from the outset that we have a holistic view of family circumstances.	The 'One Front Door' initiative has now been fully rolled out across all Local Support Teams. (Achieved August 2018).	Vonni Gordon	Completed
3	Clarification is given on the current situation with regard to addressing	Substance misuse is recognised as a significant issue for the council,	Vonni Gordon Kate Sharratt	Next Safeguarding

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	Recommendation	Proposed action (or action already taken)	Lead Member/Officer	Deadline
	the issues of substance misuse within the County, including concerns around County Lines and the use of monkey dust	including misuse by parents that impacts on their parenting capacity and safeguarding, and for young people engaged in substance misuse themselves as a user or a supplier. A paper has been submitted to the Staffordshire Safeguarding Childrens Board executive by the County manager for YOS, highlighting County Lines as a safeguarding issue and proposing a strengthened multi-agency approach.  The SSCB Exec did not feel that they should lead on this work. A formal request has been made for this to be reconsidered.		Board Executive Group meeting
4	A less intensive service be considered to complement the existing service where there is a lower threshold for qualification into the service.	An additional, less intensive substance misuse service is being developed in collaboration with Tony Bullock, Public Health Commissioner, who has submitted a grant application to extend the IFSS team to provide interventions to substance misusing parents known	Tony Bullock & Vonni Godon	Completed

	Recommendation	Proposed action (or action already taken)	Lead Member/Officer	Deadline
5	The IPS is extended to young people between the ages of 8-11 to reflect the increasing likelihood of children of this age requiring emotional psychological and behavioural help.	to Children in Need cases.  Additional funding has been secured to extend the Intensive Prevention Service for this age group, the working methodology has been agreed and recruitment of additional staff to take on this work is in progress.	Deborah Ramsdale	Completed
6	Quantifiable evidence of referrals from schools are shared with the Select Committee and this is reviewed as part of the wider early help/children's centre review taking place in September 2018.	Natasha Moody to provide data about the numbers of referrals from schools to the locality family support providers providing services funded by the dedicated schools grant and the BRFC funding stream.	Mick Harrison & Natasha Moody	On-going
7 The promise for more court time to reduce delays that resulted partly from court closures and partly from a slowing down of the system (particularly with regard to the reduction in Special Guardianship Orders and delays in discharge orders) be monitored to ensure the extra court time is given and to establish if this is sufficient to enable		The timeliness of court processes is outside the influence or control of the LA and the Corporate Parenting Panel; the means by which we monitor and address any issues that arise is through the regular meetings with the Judiciary and the Local Family Justice Board.	nel Mark Sutton Deborah Ramsdale	On-going

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Recommendation		Proposed action (or action already taken)	Lead Member/Officer	Deadline
	the delays to be effectively dealt with.			
8	Following representations made to the Family Justice Board, which were in turn fed into the National Board, a working group was set up in January 2018 tasked to consider the significant rise in court proceedings across the Country in the last 2-3 years. We recommend that the Corporate Parenting Panel monitor the outcomes from this national working group to identify the efforts to ameliorate the current concerns.	The Corporate Parenting Panel are updated on the impact of any changes nationally to local practice and policy as these arise.	Mark Sutton Deborah Ramsdale	On-going
9	The Corporate Parenting Panel monitor progress with the new adoption agency partnership between Telford, Stoke-on-Trent, Staffordshire and Shropshire	Corporate Parenting Panel will be advised of progress on the partnership through the scheduled updates on Adoption – the Corporate Parenting Panel will not monitor the progress of the Regional Partnership Board as the work is across 4 local authorities and has its own governance structure and will be also be reporting progress to DfE.	Mark Sutton Deborah Ramsdale	On-going

	Recommendation	Proposed action (or action already taken)	Lead Member/Officer	Deadline
10	Recommendation to the Sta	ffordshire & Stoke-on-Trent Safeguardii	ng Children's Board	
10	NSPCC 'Realising the potential:  Tackling child neglect in universal services', which suggests a lack of awareness amongst partners of their responsibilities around safeguarding, these concerns be raised with John Wood, Chairman of the SSCB, and that the Select Committee specifically raise these concerns during their scrutiny of the SSCB Annual Report.	undertaken by the SSCB re work related to tacking neglect and work undertaken to raise practitioner awareness  To provide the Safer & Strong Select Committee with a copy of the SSCB annual report.	Kate Sharratt	

Local Members' Interest N/A

# Prosperous Staffordshire Select Committee - 11 December 2018 Elective Home Education - Executive Response

#### Recommendation

a. That the Prosperous Staffordshire Select Committee considers the Executive response to the final report and recommendations of its Review of Elective Home Education.

#### **Report of Scrutiny and Support Officer**

#### Reason for recommendation

1. The investigation by the Review Group considering Elective Home Education was completed in May. Its final report and recommendations were considered by the Select Committee at its meeting of 8 June 2018. At that meeting Members agreed the report and recommendations and endorsed their submission to the Cabinet Member for Children and Young People for his Executive response. The Executive response is now attached (appendix A).

#### Report

#### **Background**

2. The Corporate Parenting Panel (CPP) made a referral to both the Prosperous Staffordshire Select Committee and the Safe and Strong Communities Select Committee in respect of its concerns over the potential vulnerability of Elective Home Education (EHE) pupils in Staffordshire. Following this referral, the Chairman and Vice Chairman of both Select Committees gave consideration to whether there was value in considering this issue again after elements of EHE had been considered as part of the Children Missing Out On Education Working Group in 2014. As a result of the significant increase in EHE numbers, changes to many of the reasons for pupils becoming EHE and changes to the EHE Policy they felt a review would be beneficial.

#### **Summary**

- 3. The Review Group held an inquiry session where it met with a range of Staffordshire parents who had elected to home educate their children, as well as head teachers and officers, to help establish the level of EHE in Staffordshire and the reasons for becoming EHE, specifically why the number of those becoming EHE had risen so significantly.
- 4. The most significant rise in EHE numbers was around poor school attendance and avoiding prosecution/exclusion. The Review Group has concerns over the reasons behind this rise, which is mirrored nationally, and hopes that this report highlights their concerns whilst suggesting ways to mitigate them.

- 5. Its report and recommendations were considered by the Select Committee at its meeting of 8 June 2018, where Members agreed the report and its recommendations for submission to the Cabinet Member.
- 6. Data below in table 1 from this academic year 2017/18 demonstrates that the trends previously identified are continuing, however, it is noted that so far this year there are low numbers of parents choosing to EHE due to a risk of permanent exclusion. It is also noted in table 2 that the highest numbers of students going EHE remains in key stages 3 and 4.

TABLE 1	New EHE
Reason for EHE	learners 2018/19
Alleged bullying	4
Attendance issues	26
Awaiting information	15
Dissatisfaction with	14
School Provision	
Parental Medical issue	3
No Satisfactory School	3
Place	
Philosophical	8
Physical or Medical need	1
of Child	
Problems SEN Provision	3
Risk Exclusion	2
Social/Emotional/Mental	15
Health	
Grand Total	94

TABLE 2	Count of Stud ID
Early Years	4
Key Stage 1	4
Key Stage 2	24
Key stage 3	32
Key stage 4	30
<b>Grand Total</b>	94

#### **Next Steps**

7. The Select Committee needs to consider the Cabinet Member's response to the Inquiry report and recommendations and how it will monitor the agreed actions.

#### Link to the Strategic Plan

8. Ensuring that Staffordshire's children and young people feel safer, happier and more supported in and by their community.

#### **Implications**

9. The equalities and legal; resource and value for money; and risk implications are set out in the Review Group report.

#### **Contact Officer**

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#### Appendices:

Appendix A: Review of Elective Home Education – Executive Response Action Plan

#### **Background papers:**

- Final Report of the Review Group on Elective Home Education
- Minutes of the 8 June 2018 Safe & Strong Communities Select Committee

### **Review of Elective Home Education – Executive Response Action Plan**

#### Safe and Strong and Prosperous Staffordshire Select Committee 11 December 2018

	Recommendation	Proposed action (or action already taken)	Lead Member/Officer	Deadline
<i>No.</i> 1	That the Cabinet Members support representations being made to Ofsted about the mechanism in place to take account of the reasons for deregistration and, where there is a disproportionately high number deregistering for EHE, consider more closely the reasons behind this.	Officers have a regular meeting with regional representatives from Ofsted and the Regional Schools Commissioner. At these opportunities information will be shared of any disproportionately high numbers of EHE activity by an individual school, as well as continued dialogue around the wider issue of rising numbers of EHE children in Staffordshire.		Ongoing
		Staffordshire County Council will write to all schools and chair of school governors highlighting the concerns around rising EHE numbers, and potential coercion from schools.	Karl Hobson	October 2018- Completed
2	That the Cabinet Members consider how the annual event to celebrate the achievements of the EHE community can be supported and facilitated.		Karl Hobson	July 2019

## **Review of Elective Home Education – Executive Response Action Plan**

	Recommendation	Proposed action (or action already taken)	Lead Member/Officer	Deadline
3	That the Cabinet Members consider how staffing can be increased in recognition of the significant increase in the numbers of EHE and the consequent implications to work load and resources.	(EWW's) are now supporting the	Karl Hobson	October 2018 - Ongoing  July 2019

## **Review of Elective Home Education – Executive Response Action Plan**

	Recommendation	Proposed action (or action already taken)	Lead Member/Officer	Deadline
		to support the work of the EHE officer.		
4	That the introduction of a registration scheme for all children of statutory school age who are, or become, electively home educated, be			
		Survey in consultation with Cabinet		ADCS – 04/10/2018- Completed
	Education.	The cabinet member will write to Lord Soley in support of his Bill.		31/12/2018
		The Cabinet member will write to local MP's to express support for Lord Soley's Bill.		



## **WORK PROGRAMME** Safe and Strong Communities Select Committee 2018/19

This document sets out the work programme for the Safe and Strong Communities Select Committee for 2018/19. The Safe and Strong Communities Select Committee is responsible for scrutinising: children and adults' safeguarding; community safety and Localism. The Council has three priority outcomes. This Committee is aligned to the outcome: The people of Staffordshire will feel safer, happier and more supported in and by their community.

We review our work programme at every meeting. Sometimes we change it - if something comes up during the year that we think we should investigate as a priority. Our work results in recommendations for the County Council and other organisations about how what they do can be improved, for the benefit of the people and communities of Staffordshire.

#### **Councillor John Francis**

Chairman of the Safe and Strong Communities Select Committee If you would like to know more about our work programme, please get in touch with Tina Gould, Scrutiny and Support Manager on 01785 276148 or by emailing tina.gould@staffordshire.gov.uk

#### Membership - County Councillors 2018-19

John Francis (Chairman) Conor Wileman (Vice Chairman)

Ann Beech

Mike Davies

Sved Hussain

Trevor Johnson

Jason Jones

Natasha Pullen

Paul Snape

Mike Worthington

#### Calendar of Committee Meetings 2018-2019

23 April 2018 at 11.00 am Special meeting with the PCC & Chief Constable

8 June 2018 at 10.00 am

10 July 2018 at 10.00 am

3 September 2018 at 10.00 am

8 November 2018 at 10.00 am

11 December 2018 at 10.00 am

22 January 2019 at **2.00 pm** 

4 March 2019 at 10.00 am

Meetings usually take place in the Oak Room in County Buildings.

		Work Programme 20	18-19
Date of meeting	Item	Details	Action/Outcome
Extra meeting 23 April NB meeting starts at 11.00 am	Safeguarding concerns over the Rise in Crime PCC – Matthew Ellis Chief Constable – Gareth Morgan	Following concerns raised at the 15 January Select Committee and discussions at the 10 January Triangulation meeting the Chairman requested all Members of the Council forward details of crime and safeguarding issues within their area with a view to this Select Committee meeting with the PCC and Chief Constable to address these safeguarding concerns.	The Chief Constable Gareth Morgan and the Police and Crime Commissioner Matthew Ellis responded to the questions raised by member around:  • contact services, including call handling, emergency 999 calls, 101 calls and incident resources;  • overall crime performance, acquisitive crime, violence against the person, public order and drug related offences;  • use of body cams;  • police and PCSO visibility;  • PCSO powers;  • Mutual aid deployment;  • Cross boarder crime;  • Motorway policing;  • Crewing of police vehicles; and  • Local issues.
8 June 2018 	Children's Centres 3 years on Cabinet Member: Mark Sutton Lead Officer: Mick Harrison	At the Select Committee meeting of 5 March 2018 it was agreed that the Children's Commissioning Officer should attend the June meeting to update Members on progress since the Children's Centres Working Group 4 years ago.	A working group will be set up to consider the current work of the Children's centres in comparison with the findings of the 2014 Select Committee Review and the impact of the significant changes made as a result of the 2014/15 Best Start in Life consultation.
Φ	Inquiry Group Report on Elective Home Education	Following a referral from the Corporate Parenting Panel a review group set up conflated with members of the Prosperous Staffordshire Select Committee. Its first meeting was held on 12 January where Members received a briefing from officers. Further meetings were held, including the inquiry session scheduled for 21 March. The final report and recommendations will be considered by the Select Committee in readiness for forwarding to the Cabinet Member for his executive response.	The Select Committee congratulated the Review Group on their report and endorsed both the report and its recommendations for submission to the Cabinet Member. As this had been a joint review submission would be after the Prosperous Staffordshire Select Committee had considered the report.
10 July 2018 10.00 am	Child Sexual Exploitation (CSE) in Staffordshire, to include progress against the CSAF Action Plan Cabinet Member: Mark Sutton Officer: Mick Harrison	The Committee has requested a six monthly update on this issue. The Chair of the Children and Young People's Overview and Scrutiny Committee at Stoke City Council has been invited to attend this meeting and this arrangement is reciprocated.	<ul> <li>Wish to be informed of the outcome of the October SSRGB meeting to which Wolverhampton City Council representatives have been invited;</li> <li>will write to the LGA outlining their concerns over inconsistency of licensing authorities practices and protocols and to request best practice guidelines;</li> <li>asked for clarification on the advise and guidance given to taxi drivers/passenger assistants with regard to first aid.</li> </ul>

	Provision of "places of safety" under section 136 MHA. Cabinet Member – Alan White Lead Officer – Jo Sutherland	Following the Triangulation meeting of 10 January the Deputy Leader and Cabinet Member for Health, Care and Wellbeing asked the Select Committee to consider undertaking an overview of the current provision of places of safety. A few years ago there had been circumstances where prison cells were being used, which was agreed as inappropriate. A review to assess the current provision was requested.	The Select Committee were reassured in the work undertaken to ensure those detained under Section 136 of the MHA are taken to health based Places of Safety and never routinely retained in police custody. They requested that the Chairman write to the PCC on their behalf to allay his concerns on this matter.
3 September 2018 10.00 am	Customer Feedback & Complaints, Adult Social Care Annual Report 17/18 Cabinet Member: Alan White Officer: Kate Bullivant	Adult's Services have a statutory obligation to submit an Annual Report on complaints and representations to the relevant County Council Committee.	Concerns with Care Director were shared. Members congratulated the Complaints Services Manager on her report.
Page 29	Customer Feedback & Complaints, Children's Social Care Annual Report 17/18 Cabinet Member: Mark Sutton Officer: Kate Bullivant	Children's Services have a statutory obligation to submit an Annual Report on complaints and representations to the relevant County Council Committee.	Members were pleased to note the effective work with colleagues in Children's Services which enabled any lessons learned to inform service developments.
	Edge of Care Inquiry Report of the Inquiry Group	To consider the final report of the Edge of Care Inquiry Group	The Select Committee endorsed the report and recommendations for submitting to the Cabinet Member for his executive response.
	Quarterly performance update against Safeguarding Indicators Cabinet Member: Mark Sutton & Alan White Lead Officer: Andrew Sharp	Requested at the 29 May Triangulation meeting – KPI data will enable scrutiny of a range of services and inform further work as appropriate.	Members requested a future report outlining progress with the developments in improving consistency of data recording, including the work undertaken both locally and regionally and the results of the audit on the underlying reasons for repeat referrals.  They also requested three year comparative data on the safeguarding indicators, which will be circulated to Members after the meeting.
	CSE Learning from Reviews (previously taken to the 10 July meeting – exemption paragraph 7) Cabinet Member: Mark Sutton Lead Officer: Vonni Gordon	This had been taken as an exempt briefing note to the 10 July meeting but Members requested this be brought to their September meeting as an item for discussion with appropriate Officer/Cabinet Member.	Members noted the learning from these reviews.

8 November 2018 10.00am	Missing Children/MISPERS Cabinet Member: Mark Sutton Lead Officer: Mick Harrison & Deborah Ramsdale Trading Standards,	Suggested at the 29 May Triangulation meeting. To look at missing children in the broader sense, not just CSE.  Suggested at the 10 January & 29 May	The Select Committee were pleased with the progress made at the end of the first year since the contract for missing children was awarded to catch 22. They requested a further report in 6 months time to consider how the transition work has developed.  Members were pleased to note the work of Trading Standards from a
	Rogue Traders & Doorstep Crime Cabinet Member: Gill Heath Lead Officer: Trish Caldwell	Triangulation meeting.  Consider the safeguarding issues following the service review in 2018.	safeguarding perspective and requested a further report in 12 months time to update them on the service provision.
Pag	Deprivation of Liberty Safeguards Cabinet Member: Alan White Officer: Peter Hampton	Last considered at their meeting of November 2017 where Members noted the difficulties with the number of referrals and the need to prioritise assessments. They had concerns that this meant the Council was effectively in breech of the law, but within the resource available they accepted this as the only current solution.  (Previously considered by this Select Committee in July & November 2017)	The Select Committee are aware of the backlog in DoLS assessments and the need to priorities assessing only high priority cases with the limited resource available. They have shared their concerns, particularly in light of the Ombudsman case and asked the Cabinet to consider again the resource allocation and prioritisation of assessments.
Page 30	Update from the October SSRBG meeting Cabinet Member: Mark Sutton Lead Officer: Robert Simpson	At the Select Committee meeting of 10 July Members were informed that representatives of Wolverhampton City Council had been asked to attend the October Staffordshire & Stoke-on-Trent Responsible Bodies Group to discuss their taxi licencing. They requested an update on the outcome of this meeting.	NB Deferred until January Select Committee as the October SSRBG was cancelled.
11 December 2018 10.00am	Care Homes Quality Assurance data Including the role of Healthwatch Cabinet Member: Alan White Lead Officer: Andrew Sharp	Suggested at the 29 May Triangulation. To consider the how our care homes are scrutinised and quality assured. Included in this is an understanding of the independent work of Healthwatch.	
	Children's & Families System Transformation including Independent Futures, Children Centres & 0- 19 Family Support Contract	The Transformation programme for Children and Family Services has previously been considered by this Select Committee on 8 June, 8 July & 12 December 2016 & 13 July 2017 and 5 March 2018.  Members request a report on the Transformation to include details of Independent Futures, the	

	Cabinet Member: Mark Sutton Officer: Mick Harrison/Helen Riley/ Janene Cox Elective Home Education Review	work of the Health Visitors and Children's Centres, considering the Family Support 0-19 contract from a Safeguarding perspective.  This Select Committee agreed the submission of the Review Group's final; report and	
	2017 – Executive Response to the Review Group Final Report Cabinet Members: Mark Sutton & Philip White	recommendations to the Cabinet Members at their meeting of 8 June. This is the Cabinet Member's Executive Response to the report and its recommendations.	
Page 3	Edge of Care Inquiry Executive Response Cabinet Member: Mark Sutton	The final report and recommendations of the Edge of Care Inquiry was considered by the Select Committee at their 3 September meeting. The report and recommendations were agreed by the Select Committee and endorsed for submission to the cabinet Member for his Executive Response.	
22 January 2019 2.00 pm	Child Sexual Exploitation (CSE) in Staffordshire, to include progress against the CSAF Action Plan Cabinet Member: Mark Sutton Officer: Mick Harrison	The Committee has requested a six monthly update on this issue. The Chair of the Children and Young People's Overview and Scrutiny Committee at Stoke City Council has been invited to attend this meeting and this arrangement is reciprocated. (Last considered at 10 July Select Committee meeting).  Also included in the report is feedback from the SSRBG's meeting with Wolverhampton City Council about their taxi licencing (originally scheduled for 8 November Select Committee meeting).	
	Staffordshire & Stoke- on-Trent Adult Safeguarding Partnership Board Cabinet Member: Alan White Independent Chair: John Wood	This is reported to committee on an annual basis.	

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	Staffs Safeguarding Children's Board (SSCB) Annual Report 2016/17 Cabinet Member: Mark Sutton Independent Chair: John Wood Children's Centre	This is reported to committee on an annual basis.  Four years ago the Select Committee completed	
	Visits Report from the Select Committee visits to Children's Centres	work to assess the role of the Children's Centre. Four years on the Select Committee re-visited this work, visiting the Centres to assess the current situation in comparison with the findings of the original working group report.	
10.00am	Domestic Homicide Reviews & emerging themes Cabinet Member: Mark Sutton and Alan White Officer: Julie Long	To consider possible themes emerging from an overview of these reviews and considering these from both an adult and children's safeguarding view point. (suggested at the 29 may Triangulation).	
Page 32	Youth Offending Service Cabinet Member: Mark Sutton Officer: Vonni Gordon & Hazel Williamson	Consideration of the YOS Review	
	Prevent Strategy Cabinet Member: Gill Heath Lead Officer: Becky Murphy	To consider and be updated on the work of the Prevent Strategy	
Awaiting the final report of the APMG	Stresses within mental health service Cabinet Member: Lead officer:	Suggested at the 29 May Triangulation. To ensure duplication is avoided this work will be postponed until the report of the Innovation APMG has been published.	
tbc	Domestic Abuse Cabinet Member: Gill Heath Lead Officer: Mick Harrison	Update on how the new contract is working.	
tbc	Adult Safeguarding Referrals – result of audit & developments Cabinet Member: Mark Sutton	As part of their scrutiny of the Quarterly Performance data for adult safeguarding (at their 3 September meeting) the Select Committee requested a report on developments in improving	

	Lead Officer: Andrew	consistency of recording, including the work	
	Sharp	undertaken both locally and regionally and the	
		results of the audit on the underlying reasons for	
		repeat referrals.	
tbc	Vulnerable Adolescents Focused Visit Cabinet Member: Alan White Lead Officer: Toby McGregor	To update Members on progress with implementation of the Focused Visit Action Plan on the LA Arrangements for the Protection of Vulnerable Adolescents.	
Post March 2019	Mental Health North – Transfer Cabinet Member: Alan White Lead Officer: Jon Soros	To consider the safeguarding implications of the Mental Health North transfer.	
Tbc – possibly	Missing	At their 8 November 2018 meeting Members	
May 2019	Children/MISPERS	requested a report in 6 months time to consider	
	Cabinet Member: Mark	how the transition work has developed with Catch	
	Sutton	22 delivering the Missing children services	
Р	Lead Officer: Mick	contract.	
ac	Harrison & Liz Mellor		
Page	Trading Standards,	At their 8 November meeting Members requested	
33	Rogue Traders &	a further report in 12 months to update them on	
ω	Doorstep Crime	the work of the service.	
	Cabinet Member: Gill		
	Heath		
	Lead Officer: Trish		
	Caldwell		

Standing Items 2018-19					
Item					
Themes emerging from Serious Case Reviews Cabinet Member: Mark Sutton Lead Officer: Richard Hancock	Where Serious Case Reviews have taken place the Select Committee will consider any learning that can be taken from the Review				
MTFS Reforms and assessing the "no impact claims"	Suggested at the 29 May Triangulation meeting. To scrutinise those areas of the MTFS that promise "no impact" from the changes made to assess if this was accurate and/or whether the identified mitigating action has been effective.				
	This is routinely scrutinised by Corporate Review, with that Select Committee referring to the appropriate Select Committee for further scrutiny as and when necessary.				

Briefing Notes/Updates/Visits 2018-19								
Date	Item	Details	Action/Outcome					
22 August 2018	Direct Payments Cabinet Member: Alan White Lead Officer: Andrew Jepps	Following the 15 January consideration of Home Care Members requested an item on Direct Payments to clarify how the system worked. The Chairman and Vice Chairman agreed that this should be dealt with via a briefing note in the first instance.	The Briefing note was emailed to Select Committee Members on 22 August 2018.					
22 August 2018	Post 18 Transition Services Cabinet Member: Mark Sutton Lead Officer: Andrew Sharp & Clare Owen	At the 10 July Select Committee Members requested a briefing note on this issue.	The Briefing note was emailed to Select Committee Members on 22 August 2018.					

Working Group and/or Inquiry Days 2018-19								
Date	Item	Details	Action/Outcome					
O Inquiry Day O 30 January C 2018 O + follow-on A meetings on 12 February 13 March	Preventing Children coming into Care- now called "Edge of Care" Cabinet Member: Mark Sutton Officer: Richard Hancock	This item was initially proposed by the Commissioner for Community Safety, Children and Families. The Chairman has met with the Head of Families First and a scoping report has been prepared for Members' consideration.	The 30 January Inquiry has been held. A further Member meeting on 12 February identified a range of further information they required. This detail will be presented by Officers at the 13 March meeting.  The final report was agreed by the Select Committee at the 3 September meeting and has been forwarded to the Cabinet Member for Children & Young People for his executive response.					
June and July 2018	Children's Centres – 4 years on Cabinet Member: Mark Sutton Officer: Mick Harrison	Three years ago the Select Committee completed work to assess the role of the Children's Centre.  Three years on the Select Committee will re-visit this work, visiting the Centres to assess the current situation in comparison with the findings of the original working group report.	At the Select Committee meeting of 26 November Members agreed to a request that this review be put back until the current significant changes within Children's Centres were completed.  At the 8 June Select Committee Members agreed to set up this working group, with Members visiting the Centres before the end of the 2018 summer term.					
12 January 31 January 21 March Reporting to 8 June 2018 Select Committee	Elective Home Education	Referral from Corporate Parenting Panel – August 2017 (NB – also referred to Prosperous Staffordshire Select Committee)	A review group has been set up jointly with members of the Prosperous Staffordshire Select Committee. Its first meeting was held on 12 January where Members received a briefing from officers. A planning meeting was held on 31 January with the inquiry session on 21 March. The Inquiry Group then compiled their report and recommendations which were submitted to the 8 June Select Committee for their comment and/or endorsement. Both this Select Committee and the Prosperous Staffordshire Select Committee endorsed the report and recommendations. The report was therefore sent to the Cabinet Member for his executive response.					

	Current & Related Work of Select Committees and/or All Party Member Groups 2018-19							
Timescale	Area of Work	Details	Action/Outcome					
30 May 2018 Special joint meeting	All Age Disability Strategy Cabinet Member: Alan White Officer: Martyn Baggaley	The Healthy Staffordshire Select Committee has the All Age Disability Strategy on their work programme with the original intention that this issue would be considered by them and their findings shared. However it has now been agreed that this will be considered at a special joint meeting between Healthy Staffordshire, Prosperous Staffordshire and the Safe and Strong Communities Select Committees on 30 May 2018.	Detailed scrutiny took place at the joint meeting with the thoughts, questions, concerns and comments of members at the Meeting being taken into consideration by the authors and Cabinet Members in the preparation of the final version of the Whole Life Disability Strategy 2018-2023  Consideration is being given to whether a further joint meeting is needed					
September 2017 - June 2018 Page 6	Children's mental health & wellbeing Cabinet Member: Alan White Officers: Tilly Flannigan & Divya Patel APMG Membership Keith Flunder (Chair) Johnny McMahon Bernard Peters Ron Clarke Bryan Jones Ann Edgeller	Innovation APMG: Terms of Reference 'how to promote children's emotional and mental wellbeing to reduce referrals to specialist services across SCC and other partners, by intervening earlier to ensure better long-term outcomes'	The final report of this APMG is due to be considered by Corporate Review in June 2018.  The final report was considered by Corporate Review at its meeting of 3 September.					
August 2017 – February 2018	Increasing S3 Capacity Cabinet Member: Gill Heath Officers: Angela Schulp & Adam Rooney APMG Membership Mike Davies (Chair) David Smith Kyle Robinson Maureen Compton Julia Jessel	Community APMG: How do we increase the capacity and utilise the services of S3 to deliver 'People helping people' and reduce the involvement of SCC	The final report of the APMG was considered by Corporate Review on 19 February 2018.					